



**Te Rūnanga o
Ngāti Kuia Trust**

**Annual Report
2022**





CONTENTS

Chairperson's Report	5
General Manager's Report	7
Financial Report	27
Annual Plan 2022	37

STATEMENT

2021 AGM minutes and the full Audited Annual Consolidated Accounts for 31 March 2022 will be available on request and at the AGM, 12 November 2022.



**Tuia te rangi e tū iho nei, tuia te papa e takoto ake nei, tuia
rātou kua wehe atu ki te pō. E ngā mate o te tau, haere ki a
Pōhutukawa, ki te rua o Matariki ki reira okioki atu rā. Hoki mai
rā ki a tātou te kanohi o rātou mā, mauri tū, mauri ora!**

**Whakakao mai e ngā matamatahuānga o Ngāti Kuia kia
tirohia ngā mahi kua riwha i te tau kua pahure ake nei,
tēnā huihui mai tātou katoa.**



CHAIRPERSON'S REPORT

Tēnā koutou e ngā whānau o Ngāti Kuia



**Tēnei au e noho nei i te ahiahi
Ka titiro whakarunga ki ngā kapua e tere atu ana
Ko ngā whānau kei raro rā, kei te papatipu o Kuia
Me ngā whare Kuia, me ngā kōiwi o Kuia
Me te waka ā Kuia, me ngā tupu a Kuia
Me ngā Pakohe ā Kuia**

The period 2021-2022 has seen continued consolidation across all Pou, and an increase in pan-iwi mahi for all iwi entities in Te Taihira o Te Waka o Māui. We continue to progress, albeit under duress at times, due to influences that include COVID-19 “infected” communication and availability of resources. Our Strategic Plan continues to guide our organisation enabling consistency in participation and performance. Continued support from Iwi members has been noteworthy.

In brief, and across all Pou, we note that Ngāti Kuia tangata and kōrero tuku iho is accepted by the powers that be, and that Iwi pūrākau must be part of any future kōrero. Our mātauranga, te reo and hauora strategies have been adequately

resourced, and well received by both our own rūpū and community. The Marlborough Schools Relocation project has had some political points of view to consider with consensus ruling the way forward. Here, Ngāti Kuia leadership is evident. Varied wānanga focusing on te reo me ōna tikanga Māori have been well attended and when linked with planned hīkoi for significant sites across the motu, will reinforce our whakapapa. There is a need to restate our own whakapapa links to the whenua, to reaffirm ahikā status in Te Taihira. Inclusion of mātauranga Māori into all systems has been promoted and signs are positive. As yet there has been no change to pan-iwi attitudes to taonga tūturu. They are owned and shared by iwi, and responsible for their security. That this matter has not been progressed beyond these very basic points of view, is concerning.

Our Statement of Investment (SIPO) has enabled us to maintain stability in an ever-changing economic climate. Not too many adjustments to investments have had to be made. Our Audit and Risk Profile is always monitored to maintain security over what we have. Sensible decision making relies on anticipating what might happen. Woodbourne is in a state of hiatus where constant review is required to access good information. Managed Funds have needed rigorous due process in a volatile market, while our Aquaculture assets remain steady. The Property Portfolio is the jewel in the crown. Here, the ability to ratchet rentals based on increases in valuations, particularly with Schools, is a plus. Securing additional substantial “other” funding continues to be a strength of our management team. Combined with our own pūtea, we were able to increase distribution in trying times e.g. offering whānau support through COVID-19. Our outgoing Directors are to be commended for their constant vigilance, sage advice and loyalty.

Iwi nationwide have continued to advocate for greater involvement in the affairs of the country. Of note include the National Health System Reform i.e. reorganisation of its entity, the 3 Waters debate i.e. greater state control of local assets and advocating for iwi appointments to Councils for Māori Wards (2022) and Komiti (2022).

With Nelson Council, Ngāti Kuia are to be commended for members giving serious consideration to be considered for their Komiti. Te Hoiere Project, a national exemplar of environmental rejuvenation involves Marlborough District Council, Te Papa Atawhai, Community and Iwi representatives where Ngāti Kuia have leading roles. Of local interest is the mahi to be carried out on “The Ruapaka Wetlands,” a source of kai for centuries. We also provide leadership at local level e.g. Te Kotahi o Te Tauihu Charitable Trust i.e. social agency & funder, Kotahitanga mō te Taiao Alliance i.e. environmental restoration at scale, Te Maara Moana i.e. Aoere Aquaculture development and Te Mana o Te Wai i.e., design elements. Te Hora, Whakatū and Omaka Marae must be thanked for their continued response to the impact of COVID-19, while maintaining daily functions and maintenance as well.

“Nāu te rourou, nāku te rourou ka ora ai te iwi”

Special mention must be made of two important developments raised at the start of the year. The first was a request by Te Papa Atawhai that iwi consider how best their estate i.e. Stewardship Lands, be managed. Ngāti Kuia countered that they should also consider the transfer of ownership of suitable lands, contained therein, to Iwi. This should have been done during Settlement negotiations. The second, was a serious Iwi request to access Silna Lands in the south, on behalf of those who whakapapa to these lands. Both Iwi proposals have been accepted but how best these can be progressed, needs thought and compulsory Crown support. In addition to these, plans to advance our own developments in housing and tribal economy are in hand. Council consents rule the way forward.

At this stage of our evolution, as stated many times, we have concentrated on core developments in Ngāti Kuia hauora, mātauranga and tribal economy. We may have to review this policy, as capacity to participate is being challenged. This is influenced by the direction taken by ngā Iwi into public affairs. In effect, we are no longer Ngāti Kuia centric.

Further evidence of this can be found in the list of organisations that we deal with, kanohi ki te kanohi, on a daily basis. However, “Be careful what we wish for” as we have to have capability to progress. The Trust is well aware of our responsibilities and, irrespective of the many challenges, debate in good spirit. Self-evaluation and consensus are the key. Our management team continues to deliver quality services to all aspects of our organisation including Mandate support. Here, having clear delegated responsibilities leads to cohesive units. All are to be commended for their mahi.

“He Kōmuri Aroha” and the nostalgia created, raised some interesting notions in terms of posterity. This is further supported by our mātauranga pūrākau, and pukapuka that have effectively raised the bar in terms of quality, and purpose of content. There is now reason enough to look to a rejuvenation of our archives. We must ensure accurate recordings of people who have done the mahi, of events and achievements, so that they will be made known and cherished for generations to come.

“What is said may be remembered but what is recorded will most certainly be remembered”

In conclusion, I wish to thank everyone for their patience and tolerance given the Rūnanga, management and mandates during a year of ever-changing circumstances. However, with trust in each other, we have managed to maintain good progress, in all that we have wanted to do.

*Tōku maunga, ko Tutumāpou
Tōku tūranga, ko Te Hora
Tōku iwi, ko Ngāti Kuia e*

**Nā tēnei o tātou,
Waihaere Mason MNZM**



GENERAL MANAGER'S REPORT

Tutumāpou ki runga

Titiraukawa ki raro

Ngā wai ripo o Te Hoiere ki tua

Hotuhotu atu rā ki te tini kua maewa atu rā

Hoki mai nei ki a tātou

Tātou kei te Taiuihu o te Waka

Tihei mauri ora!

I am pleased to present the collective mahi, activity and performance of Te Rūnanga o Ngāti Kuia Trust, Kaikāiāwaro Charitable Trust and Te Hoiere Asset Holding Company in this year's 2021 – 2022 Annual Report.

We give thanks to our kaumātua and whānau who supported the Rūnanga during the year. We also acknowledge our mandate holders, contractors, various komiti and staff who continue to represent us well.

To our chairperson and trustees for their governance and ongoing guidance. It all starts from the top and we are fortunate to have diversity of thought, gender and skills around the board table.

Special acknowledgement

Special acknowledgement is given to our Independent Directors Chris Royds and John Henderson whose terms expire after having held office for twelve years. Their skills and experience have helped us to grow our pūtea which has also enabled us to do our mahi and associated activities across our four pou. We are grateful for the service they have provided and they have left our company well positioned for the future.

Our pou have continued to provide us with a solid foundation and have kept us on track with our long-term aspirations enabling us to progress our key priorities. These are listed in our Annual Objectives Outcomes.

COVID-19 Impact

The on-going challenge of navigating through the global pandemic and associated disruptions to our normal routines included working within the new traffic light system, managing increased absences and staff having to work remotely. However, regardless of this, we are pleased we met our major objectives which are included in this report.

In response to the on-going impacts of COVID-19 and to assist Ngāti Kuia whānau impacted by the pandemic, a new fund was established by the Rūnanga. The purpose of this fund was to financially assist whānau in need, who had their income or situation change as a result of the impact of COVID-19.

We also saw an increase in demand for the services of our Iwi based whānau navigator at our Whakatū Office and new positions were made available across the other seven Te Taiuihu Iwi offices.

Te Kotahi o Te Taiuihu Charitable Trust has now been in operation for 12 months. The collective entity has Te Taiuihu Iwi General Managers/CEO's working well together to progress our collective iwi COVID-19 response.

This will continue as the on-going effects will be felt for some time.

Annual Objectives Outcome

Management is pleased to present the TRONK Annual Plan for 2021-2022 outcomes.

We met our major objectives and more including:

- The development of our horticulture cohort based at Titiraukawa who were also new employees for the Rūnanga.
- Our new COVID-19 Grant and tautoko for whānau during these difficult times.
- The completion of 6 half hour episodes of our documentary film series.
- Commencement of virtual kura pō classes and noho.
- Completion of the Kānuka facility and establishing planting of the Kānuka research forest.
- Completion of Level 4 Bee course.
- Our Group Financial Performance.
- The Hauora launch, symposium and completion of the Strategy.
- The mahi and output from our Mātauranga Education rōpū.
- Te Hoiere project and Kotahitanga mō te Taiao leadership.
- Input into the implementation design for Te Mana o Te Wai.

"We look forward to progressing (subject to resourcing) some of our major projects including our Native Nursery at Titiraukawa, the on-going development of our Tribal Economy, support of the Wharenui development and progress development plans for housing options for whānau."

- Progress on Nayland road development plans and Forestry skid site papakāinga potential.
- Progress of Marlborough Schools co-location.
- Native Nursery funding.
- Rent review completed on school properties.
- Maara Moana Aquaculture Settlement space developed collectively.

Tribal Economy

As previously mentioned, we are making progress on the development of our Tribal Economy for whānau built around the development at Titiraukawa. This is covered more separately later in this AGM report. Many whānau want to return home and need jobs and somewhere to live. This is all part of our long-term plan and we are gaining good traction with training, work experience and opportunities to earn income off the whenua.

Grants and Scholarships

We distributed \$33,476 to 667 tamariki for Back to School Grants. This is a decrease on last year's 751 recipients. Our overall beneficiary distributions within 2021-2022 valued \$206,921. This is an increase on last year's \$153,700. This includes grants, scholarships, distributions to Te Hora Marae and other Ngāti Kuia affiliated Marae. This excludes Te Hora Marae operating costs and capital investments, wānanga and external grant expenditure.

The above also excludes our Horticulture and Bee training courses that we have been able to get some assistance from external sources.

Iwi Membership

We continued good membership growth during the year increasing 4.5% from 4,062. This is equivalent to \$19,693 value per member at year-end (based on the now 4,245 registered members). Our overall group equity value increase in net dollar terms over this period was \$19,931,061. Our Annual Plan 2022-2023 and associated activities should support our continued growth and retention of our members.

Relationships

We have continued to develop and maintain important networks with key external stakeholders. This includes our three local councils, NMIT, MBIE, 1BT, DOC, Te Pūtahitanga, Te Puni Kōkiri, Ag Research, The Rata Foundation, Kāinga Ora, Te Piki Ora and other local and central agencies.

The Rūnanga continues to participate and provide leadership in other forums including the Kotahitanga mō te Taiao Alliance, Te Hoiere Project and Regional Intersectoral Forum.

Noho, Wānanga, and Events

Some wānanga could not be completed due to COVID-19 and not being able to use the marae however we finished the year with a rush of events.

This included the hosting of the kaumātua lunches at Whakatū Marae and Te Hora that were well attended and received. The tamariki christmas party was also a great way to end the year. Our rangatahi wānanga, Te Ohu Mātātahi a Kuia was held between 18 and 22 January 2022. Lastly, Tuia i te Hoki Nei (rebranded Ngāti Kuia day) was held over Waitangi weekend at Te Hora.

The following are updates of key policies during this financial year:

Risk and Audit

Our Risk and Audit Komiti continue to do good mahi and oversee our finances.

Our Group Risk assessment was completed during the year and a review of cyber security with our providers CNX was undertaken. As a result, we implemented some changes including Multi-Factor Authentication (MFA) to improve our computer security.

Our financial performance was strong, and we have achieved our goal of \$80m combined net value across the group by the year 2034. Across our group, we operated within budget for the Financial Year ending March 2022 and continue to earn more than we spend.

Distribution Policy

As part of our Trust Deed requirements, every two years we need to review our Distribution Policy.

This policy will be reviewed in the current financial year. Our current policy, as at year ended 31 March 2022, adopts a 4% return on "Cash flow Assets". This is based on the loans between entities and any other settlement funds received directly by the Company on behalf of the Trust enabling us to run our operations.

Trustee Remuneration

The Audit and Risk Komiti Independent Chairperson will make recommendations regarding trustee Remuneration at this AGM. The trustees have not had an increase since 2017 and any changes to trustee remuneration needs to be approved at a General Meeting. This follows on from a review completed in 2021, however due to the COVID-19 lockdown restrictions this was not presented at our last AGM.

SIPO

TRONK approved Te Hoiere Asset Holding Company continuing its progress with the Statement of Investment Policy Objectives (SIPO) the results of which are detailed separately in this report. This included the Trustees reviewing and approving the asset allocation mix and investment return targets for 2022.

Other Notes

The Annual Audited Accounts for the year ended 31 March 2022 are a consolidated set of accounts, which include the investments held across our entire Group Entity holdings.

Conclusion

In closing, thank you all for your tautoko and we look forward to progressing (subject to resourcing) some of our major projects including our Native Nursery at Titiraukawa, the on-going development of our Tribal Economy, support of the Wharenui development and progress development plans for housing options for whānau.

At the time of writing this report we are still facing the global pandemic. However, the Rūnanga is well placed to continue to serve and support our Iwi and we will continue to work hard to get the best outcomes to support whānau.

Pakohenui, pakohematua
Te mauri o tōu iwi, o Ngāti Kuia
Manaakitia!

Nāku iti nei nā

David Roha Johnston
General Manager
Te Rūnanga o Ngāti Kuia Trust

Hāpaitia te ara tika, pūmau ai te rangatiratanga mō ngā uri whakatipu.

Foster the pathway of knowledge to strength, independence and growth for future generations.



Left to right, top to bottom: Kim Hippolite presenting at Sites of Significance tour; Rongomai Hemi; Te Tātoru o Wairau rōpū with Waihaere Mason; Whānau at He Kōmuri Aroha launch; Level 4 commercial bees; Ammon Katene



Te Hora Marae

Te Hora Marae

Kia ora e tātou mā

COVID-19

The past year has continued to present some challenges, dealing with the lingering effect of COVID-19 and the restrictions that come with it. The main issue being our ability to host and hold our Annual Ngāti Kuia hui and Events at our marae, and this also had the flow on effect in hampering the Development Plans for the newly carved whare tupuna. With most of the restrictions now lifted, we will be making every effort to go back to what was and continue to host these Iwi Hui and Events at Te Hora Marae. For the upcoming year, these will include The Ngāti Kuia AGM, A Kaumātua Ball, Ngāti Kuia Weekend Tuia I te Hoki Nei and the Tamariki Xmas Party. A number of whānau gatherings have also been booked for the upcoming year including Reunions, Weddings and Anniversaries.

Maintenance

One of the upsides of the marae not being utilised as much is we have been able to conduct a thorough review and overhaul of the plumbing and gas lines through the marae. This has happened and the issues have been rectified.

Development

The key development focus for the Marae is planning for the newly carved whare tupuna. Our attempts over the last year to provide continued engagement and updates with our people were hamstrung by the Pandemic restrictions imposed on us. However, with these restrictions not easing, our number one priority for the coming year around development at the marae will be to re-engage with our people around this Project. Please keep a look out in future pānui for when these hui will take place.

Ngā mihi

Billy Wilson
Marae Manager

Te Taiao

Increasing our Taiao Capacity

In late 2021, we welcomed Kristie Paki Paki, to our Rūnanga as our Taiao Planner. The appointment of an extra role within the taiao space demonstrates our commitment leading environmental management and ensuring our taiao interests are advocated for. Kristie joins Ruihana (Lewis) Smith, our Pou Hāpai Taiao, and Ngaire Kingi, Manāki, over in the Wairau Office.

Together, with Raymond Smith, they represent Ngāti Kuia in many forums. They advocate for sound environmental and cultural outcomes, advise on projects, increase cultural awareness, carry out restoration projects and ultimately uphold the mana of Ngāti Kuia and are the voice for Te Taiao.

Range of work undertaken by Iwi taiao staff and representatives



New Rangers ki Te Pakeka

In February 2021, our Taiao Team welcomed the new Department of Conservation Rangers for Te Pakeka, Nick and Gen onto the Island.

Pou Hāpai Taiao, Ruihana and his whānau travelled to the Island and gifted the new Rangers with a Pakohe Mauri Stone. They explored the Island and had a kōrero about how Ngāti Kuia whānau can reconnect with the Island and its many taonga species with the support of DOC.

Right: Tuhiwairua & Ruihana Smith exploring Te Pakeka





Pakaha burrows on Kokomohua

Pakaha ki Kokomohua

April 2021, Pou Hāpai Taiao Ruihana joined volunteers from the Health Nature Trust on a trip to Kokomohua/ Long Island to replace the old Pakaha (Fluttering Shearwater) Burrows.

It was a mana enhancing experience exploring one of our ancestral motu while also undertaking mahi kaitiaki for these taonga species.



Pakeka found during night survey

Nukuwaiata frog Monitoring

The team spent the week on the Island making nightly trips to the frog plots which involved over an hours' walk from camp. The plots consisted of rugged rocky terrain where the frogs live in burrows and only came out at night. Ngāti Kuia relationship with DOC supported our ability to fulfil our responsibilities as kaitiaki for our taiao and taonga species. The trip also gave our kaitiaki the chance to visit wāhi tapu of Ngāti Kuia tipuna and explore the Island.



Raymond Smith

Conservation Board Appointment

Raymond Smith was successfully appointed to the Marlborough/Nelson Conservation Board by Conservation Minister Poto Williams. Members are appointed as individuals for their experience, expertise and links with the local community.

Conservation Boards are independent bodies that empower local communities and iwi to contribute to the management of conservation areas. Boards provide a voice for local concerns to gain traction in DOC's work and on a national level where required.

It is very significant to have a Ngāti Kuia whānau member in such a prominent and influential position.



Waihaere Mason

Ruapaka Wetland Restoration Project

A significant aspiration of Ngāti Kuia within Te Hoiere Project is to restore the mauri of the Ruapaka Wetland. Ngāti Kuia have partnered with the Marlborough District Council, Department of Conservation, Fonterra and the community to uphold the mana of the site through a series of restorative actions. The project will be led by Ngāti Kuia and ensuring the urupā, where Ngāti Kuia tīpuna rest, is protected—being of the utmost importance.



Paraoa ki Moturoa (Sperm whale at Moturoa)

Paraoa ki Moturoa

In August a 17.5m sperm whale washed up on Moturoa (Rabbit Island) and sadly passed away. Iwi representatives gathered for karakia and the whale was named Koro. The next day Pou Hāpai Taiao Ruihana joined a crew to traditionally process the whales jawbone.

It was a once and a lifetime experience being able to see and touch this taonga, and learning the traditional methods of processing this magnificent creature as our tīpuna once did.

“Ahakoa he iti, he pakohe”

Mātauranga

Kei aku iti, kei aku rahi, tēnā koutou katoa



This was a busy year for our Education Strategy team. As was said in the last annual report, a strategy is only strong when it is taken from paper and fully implemented so there were lots of plans to put into action!

Our first initial piece of mahi was around establishing an education advisory group to guide and shape our



implementation plan. Our strategy was to focus on our teachers and educators working here in Te Taihū as a vehicle for supporting them in their mahi as kaiako, but to also implement our kaupapa across the rohe in a sustainable way.

The first task for Te Ngāru Tūātea was to develop a curriculum based on the places, people and events which shape our iwi. There were many wānanga held around deciding on the first pūrākau and whakapapa tradition to highlight and share with whānau. Eventually it was decided that we would start with Matua Hautere so we began to develop cartoons, narratives, resources

and waiata to support the retelling of this tradition to firstly our whānau through wānanga and then into schools where we worked before lastly releasing these to the wider education sector. We have included a copy of this first resource in the mail out today and the waiata can be found on our social media and website.

Te Pua



Takata te Pua continued to run with whānau in the Wairau and Whakatū. A huge mihi to Whaea Mapihi who hosted Pua at her whare in the Wairau. There were also big stretches of time which we had to have Pua at home due to public health measures so a huge thank you to our whānau who made the most of our lockdown parcels. As the year drew on and our whānau in the Wairau began transitioning to school or ECE, our focus turned to Te Pua for the next generation of mokopuna. This happened to be based mostly in Whakatū, but we are open to re-establishing in the Havelock or the Wairau in the future if there is demand. There has also been a tono from whānau outside of the rohe wanting to connect digitally, lots of great challenges for us to work through. As the year came to an end, Maria Moka won another role with Te Kotahi o Te Hoe and Tiana Alesana stepped in to lead and teach our Pua whānau.

Kurahaupō PLD collective established

Demand for our resources from schools is at an all time high level as schools look to engage with iwi and create educational partnerships. Ngāti Kuia, Ngāti Apa ki te Rā Tō, and Rangitāne o Wairau have come together to provide professional learning and development support, enabling teachers and kaiako to provide more responsive and rich learning experiences for all ākonga and students in Te Taihū. With the announcement in 2019 that Aotearoa New Zealand's histories will be taught in all schools and kura from 2022, together with the growing calls from New Zealanders to know more about our history and identity, motivated our Kurahaupō iwi to respond.

Tom Alesana, Vanya George, Dr Peter Meihana, Aaron Hemi and Irihāpeti Mahuika bring whakapapa and years of teaching and learning experience to this role and are excited to begin working with schools in 2022.

Often contacted by schools to support kaupapa Māori, iwi saw a need and decided to formalise the support they offered by becoming accredited facilitators, giving schools access to much needed regionally allocated funding from the Ministry of Education.

Representing the three iwi of Kurahaupō (Ngāti Kuia, Ngāti Apa ki te Rā Tō, Rangitāne o Wairau) the team draw on tipuna kōrero, history, whakapapa, waiata, kapa haka and Te Reo to move teachers and school leaders to the next step in their cultural responsiveness journey.

Marlborough Colleges - Te Tātoru o Wairau



Ngāti Kuia, Rangitāne o Wairau, Ngāti Rārua and Ngāti Toa Rangatira have been working with the Ministry of Education and Bohally Intermediate School, Marlborough Boys' College and Marlborough Girls' College to create opportunities for whānau to be directly involved in Te Tātoru o Wairau previously known as the Marlborough Schools Project.

Representatives from the Ministry of Education, Design Team, schools and our whānau gathered at Omaka Marae to officially name the project and release a set of values which will underpin the way we work together. This also signals that the project is moving from the establishment phase into the early stages of design.

We're pleased that Dr Melanie Riwai-Couch and Te Kenehi Teira have joined us to drive this important kaupapa.

Keynote speaker, Dr Melanie Riwai-Couch proved a hit with those gathered at Omaka Marae on Friday through sharing her personal and professional experiences and knowledge.

Te Tātoru o Wairau is an excellent opportunity to work together to realise the aspirations and goals our whānau have for the education of our rangatahi so if you want to be part of a project please get in contact.



Te Ohu Mātātahi a Kuia



Te Ohu Mātātahi met for their hui rangatahi over the winter school holidays, the huge weather event that hit the region didn't stop them. The focus for their wānanga was on understanding the mahi which happens at our offices, learning about kānuka processing at Titiraukawa alongside Matua Lee, mahi toi with our talented whanaunga Miri Tareha and of course a fun day after all of that important learning. A huge mihi to our tuakana Tamati-James, Maunga and Puawai who planned the hui.

SELO



Strengthening Early Learning Opportunities in Early Childhood Education was a contract from the Ministry of Education which worked with centres and services in the Havelock and Marlborough area. With Angie returning to Otaki and the COVID-19 lockdowns in place, Tom Alesana, Lewis Smith and I completed a series of wānanga based on kapa haka, Te Tiriti o Waitangi and pakohe. This is an opportunity to influence the Early Childhood sector and provide professional development in.

Fishing Wānanga

The public health measures around the mixing of 'bubbles' meant that this wānanga had to be held with

just the whānau working at Titiraukawa. An awesome opportunity to get out on the water and participate in some kōrero about the history of the area and the tikanga associated with the ocean.

Te Kāhui Mātauranga

Mandated representatives from all eight iwi work together on key priority areas to support education in Te Taihū. Three big areas of focus were the development of the education symposium which was postponed to 21 October 2022, the launch of Te Hurihanganui the programme which addresses racism and inequity in schools and the development of resources to support the roll out of the newly refreshed Aotearoa History Curriculum for schools and the last area was the launch of Te Ahu o Te Reo Māori, the programme which develops educators capability in te reo and tikanga Māori.

Sites of significance bus haerenga



In conjunction with the Nelson City Council and the Tuku21 Heritage Month we held our first Ngā Tohu Whenua bus haerenga. The aim of this wānanga was to provide our whānau and the general public with a snapshot of our history in relation to the Nelson area. We used this as an opportunity to develop our resources, wānanga our information for use in a range of settings. This proved to be a really popular style of learning. A huge thanks to Hamuera Manihera for sharing his mātauranga with the whānau.

Niho Taniwha – Dr Melanie Riwai-Couch

Ngāti Kuia hosted an afternoon launch in Whakatū to celebrate and acknowledge our whanaunga Dr Melanie Riwai-Couch on the release of Niho Taniwha, a book she authored which equips educators with culturally responsive practices to better serve and empower Māori students and their whānau.

The book is centred around the Niho Taniwha model in which both the learner and the teacher move through three phases in the teaching and learning process: whai, ako, and mau.



Kānuka processing facility at Titiraukawa, April 2021

Tribal Economy

Kia ora e te whānau o Ngāti Kuia

The main focus in the past year for the tribal economy has been on developing the commercial areas at Titiraukawa. Excellent progress has been made as follows:

- ✓ **Kānuka processing and tea drying facility** has been built. This will allow whānau with kānuka on their land blocks to harvest tips of their kānuka and bring to this central facility to process into tea, oils and floral water. We are working with some whānau blocks to achieve organic accreditation which will enable them to get a premium return for their products and finances for whānau land blocks. We have an export market waiting to take as much product as we can produce.
- ✓ **Kānuka research.** In association with AgResearch scientists, we are undertaking research into the special properties of our localised varieties of kānuka from six Ngāti Kuia sites within Te Taihū. They will be analysing the final products as well as seeing if there are any effects in harvesting using te maramataka during the full moon. Two whānau members from Ngāti Kuia will be assisting in this research.
- ✓ **Training.** 13 tauira have successfully completed their first year of training passing a NZ Certificate in Primary Industry Skills Level 2 and a NZ Certificate in Horticulture Level 3. Some tauira have gone onto other endeavours with the majority carrying on with training in 2022, being joined with new tauira this year, towards a NZ Certificate in Horticulture (Nursery Production) Level 4.
- 10 tauira have successfully completed a NZ Certificate in Bee Keeping Level 3. Eight tauira have started training towards a NZ Certificate in Apiculture Level 4 (Commercial Bee Keeping) August 2021.
- ✓ **Planting.** Our Horticulture tauira have planted an estimated 35,000 seedlings over this year on the adjacent DOC Concession lands to Titiraukawa. Made up of kānuka, mānuka and mixed natives, this forms part of their practical experience requirements under their study.
- ✓ **Nursery.** In the past year we have been approved funding from Jobs for Nature as part of Te Hoiere Project, to build a semi-automated native nursery at Titiraukawa. Preliminary work has begun on this project and construction will begin in 2023.
- ✓ **Housing.** The tribal economy has been focussing on business and job creation for whānau. The next phase is to look at housing for whānau within Te Taihū region. This will start in 2023 with five three-bedroom townhouses to be built as affordable rentals on an Iwi owned section in Nayland Road, Nelson. We will also be investigating up to five whare to be built at Te Hora Pa Rd near to the marae.

Nā Rā Winiata,
Commercial Advisor on behalf of the Tribal Economy team including Mark Moses, Nicki Hemi and Lee Mason

Hauora Annual Report editorial 2022

Nau mai e te whānau ki ēnei kaupapa hauora

Our focus this year has been 'he tangata' (our people) and strong partnerships with the numerous stakeholders supporting the wellbeing and needs of our whānau. Ngāti Kuia relationships continue to support the distribution of resources to whānau where the most need is.

2022 has illustrated the resilience of all whānau. Many projects of the Rūnanga continued through national and worldwide levels of change, and it is noteworthy that we were able to continue to support our whānau. Positive engagement is the representation of the voice of whānau at the table of discussions in primary and secondary health care pathways across the community.

On a national level in hauora, we have seen the establishment of the new Māori Health Authority and our regional Iwi Māori Partnership Board, named Te Kāhui Hauora o Te Taihū. I am pleased to be your representative on this platform. This is not only historical but transformational. It will effect change and support the voice of Ngāti Kuia in advocacy, influence and health Improvement within hauora and across broader themes.

Of relevance also is Ngāti Kuia continued during this time to support whānau with:



Wellness packs



Masks and Rapid Antigen Test kits



Supports to our tamariki and rangatahi



COVID-19 fund



Whānau Ora Navigator connection



Promotion and supports of hauora pathways



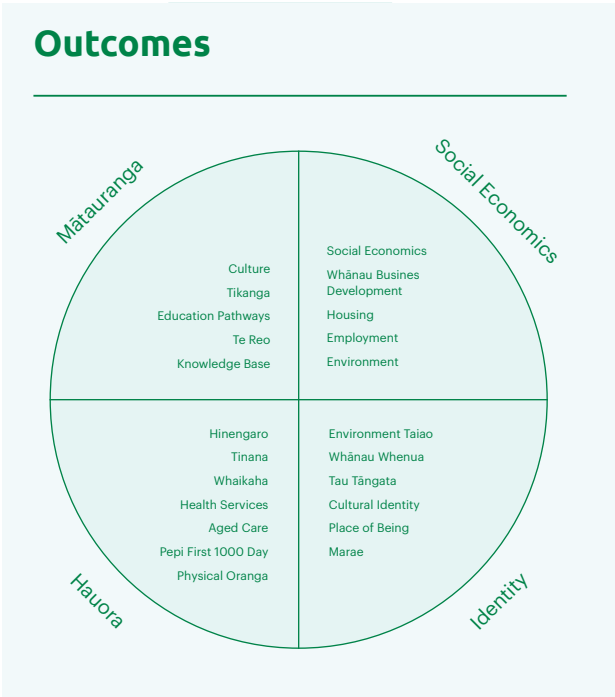
Engagements to Hinengaro Health planning

Future

Our board of trustees are pleased to present our principal influence with the Ngāti Kuia Hauora Rautaki 2022. This rautaki references the four pou of Mātauranga, Social / Economic, Identity and Hauora. Each pou represents the voice and will convene as collaborative developments with our whānau and the community.

Ki te kore he whakakitenga ka ngaro te iwi

Without foresight or vision the people will perish



Our achievements will be demonstrated in the mahi and projects that continue to be at the forefront and focus.

The last year for Ngāti Kuia is a testament in what we have achieved to date and that we show the commitment together, albeit at a slower pace that has been steered by the long tail of COVID-19.

I wish to thank all the kaimahi and providers, our stakeholders and community who have supported and been here for our whānau over this year, and we look forward to more success.



Lewis Smith and Ngaire Kingi

He waka eke noa

We all work together

If the measure of success is what we have achieved during 2022 during COVID-19, then our Ngāti Kuia whānau can be assured of a strong waka in our Rautaki that will lead us prudently into future.

Whānau Ora Navigator



Marrick Tawaka and Cliff Saxton

Ngāti Kuia Whānau Ora Navigator – Cliff Saxton

We are pleased to continue the shared strategic vision of Whānau Ora for Te Taihū through a collaborative approach. The role of a navigator is unique, supporting and at times working through complex issues for whānau, with self-managed pathways towards whānau aspirations.

The key for the navigator is that the whānau voice and values are heard and understood. The measure of success and support for whānau varies, this is

based on building trust, to empower, look towards the opportunities and support with confidence in a participatory capacity, especially in these challenging times.

The last 12 months has seen our Ngāti Kuia Navigator travel across Te Taihū to support over 40 whānau, in the delivery of COVID-19 and wellness packs, building financial and health literacy, employment, training, and supporting our most vulnerable throughout the year.

We have seen the success of whānau change their lives through re-entering the work force after many years of challenges, reconnecting with their whakapapa and whānau. Everyday there is a new challenge for our whānau, but each is met with the knowledge in knowing that our navigator is here to support.

We understand that the future has many uncertainties and that the pathway for many will be a challenge, such as housing and wellness but if we stay the course with whānau and continue to support and help bridge the gaps, whānau will find the strength in their own leadership.

He kai kei aku ringa

There is food at the end of my hands

Areas of support have been but not limited to:



Whānau Stories

Whānau Story: Journey closer to home / Pania Robertson



Pania Robertson

Ko wai koe?
Ko Pania ahau
He uri ahau nō te whānau Collins.

It was while I was at Canterbury University completing my teaching degree that I really started investigating my whakapapa. We knew, my grandmother, Rangi Collins had whakapapa, but we didn't know who. I didn't even know where to begin. I knew a Google search would do no good, so I approached my friend, Bridget, who was very interested in mapping genealogy, she was happy to assist me. She suggested I go and look up birth, deaths, and marriages, and so, my journey began. There was much I found out about my grandmother, like the details on her gravestone being incorrect, and other anomalies to her story. There was and still is so much mystery around my grandmother.

The next step was for me to reach out to the Māori department at Canterbury Uni, to seek support in finding out more about my whakapapa. This proved to be an invaluable step on my journey. From this, I found out that my grandmother, Rangi, was from Ngāti Kuia and Ngāti Toa Rangatira, and that she had moved to Christchurch. Knowing this information was an important step that brought me to reach out to both of my iwi. My first phone call was with Lea Hemi, and this led me to connect with Sharyn Smith and Mark Moses. My whānau began manifesting before my eyes. I learned that my grandmother was sister to Sharyn's mother and that she was a great aunt to Mark. I have been so excited at every step of my whakapapa learning journey.

From here, I registered with Ngāti Kuia, and by chance, saw the advertisement to join Te Manu Whakarewa i te Reo, the reo course through Nelson Marlborough Institute of Technology, facilitated by Kim Hippolite. It's so great being part of Kim's class it's very chill and I love learning about the whakapapa. It was from Kim's class that I learned about Te Reo Kia Rewa wānanga. It was part of our course learning to attend the weekend.

It was the first time for me to come to my marae, so I decided to go to the weekend, by myself, so I could focus on the experience. It is the most magical feeling seeing the faces of people I'd talked to but had never met. That was a real highlight for me during the

weekend. I'm looking forward to my next visit where I'll bring my children. I know they will love staying in our wharenuī. I know they will get so much out of connecting with our iwi and wider whānau.

It is the most liberating feeling getting to know my whakapapa. Knowing who I am. Being a conduit of our whakapapa with my children and whānau is a very special and important role to me. As a teacher, my aspiration is to be part of the revitalisation and continued growth and development of te reo Māori me ōna tikanga in the education system. I think we're too far along for the education system to go backward, and I want to be part of driving the understanding of Te Ao Māori forward and learning to speak fluently to share te reo Māori with my whānau and students I teach.

Don't be afraid to reach out and start learning about who you are. It may seem daunting, and you may be like I was, not knowing where to start, but hopefully, my kōrero will inspire whānau to take the first step into learning about their whakapapa and embracing te reo Māori me ōna tikanga in their journey.

Ngāti Kuia Whānau Stories – 2021-2022 Highlights

We celebrated many whānau achievements in 2021-2022. Some of these achievements were:

Risaleaana Pouri-Lane (daughter of Kevin and Lealofi Pouri-Lane) in winning gold at the 2021 Tokyo Olympics in the Black Ferns Sevens with a 26-12 win against France. Such a proud moment!

Madi Williams had her book published, Polynesia 900 – 1600. She believes "having a diversity of voices and perspectives in the historical literature, as opposed to having one view on this part of the world, is essential."

Harley Huntley for making the New Zealand U18 Māori Girls Rugby team and Cooper Hoani Grant for making the New Zealand U18 Māori Boys Rugby team.

Lewis Smith accepting a permanent role with the Rūnanga as our Kaitiaki Taiao.

Jenna Neame on being newly appointed to the Kaihautu role for Te Kaunihera o te tai o Aorere and will start in the role this week. A few words from Jenna herself on what this new role means for her, "I am feeling very humbled and honoured to have been selected for this role. I look forward to continuing to uplift Tasman District Council's Te Ao Māori understanding and being a key connector between Council and Māori."

Dr Melanie Riwai-Couch launched her book, Niho Taniwha, Improving Education for Ākonga Māori. Melanie has worked for over two decades in the education sector as a teacher, a tumuaki at a kura kaupapa Māori, a senior advisor for iwi and the

Ministry of Education, and an education consultant. She has a Master of Education, a PhD from the University of Canterbury, and is a registered teacher. Her experiences have provided her with an in-depth understanding of effective partnerships under Te Tiriti o Waitangi, issues of sovereignty for iwi, and how to help whānau find and use their voices in education.

Tiana Alesana has joined the Trust team running the Pua Pods. She is a teacher with experience in ECE, Kohanga Reo, Kura Kaupapa and Kapa haka. Tiana is also a member of our education subcommittee, Te Ngāru Tūātea, daughter of trustee Tania Alesana, and she is raising her son, Raukura who is 2, to speak te reo Māori as his first language.

Aria Henare had another successful season pursuing her love of tennis. She played for the AJL U12s northern team in Australia. They won their grade going undefeated, although it was cut short due to COVID-19. They travelled to Horsham, 3 1/2 hours away, for three nights to play in the Inter-regional championships. Aria represented the Goulburn region winning the U12 girl's section. In this competition, Goulburn won the overall competition with nearly 300 participants ranging from different ages. Aria has been invited and has accepted an invitation to join the National Development Squad for elite players. She is training twice a week which started at the beginning of February 2022.



Top to bottom / Left to right: Risaleaana Pouri-Lane; Madi Williams; Harley Huntley & Cooper Hoani Grant; Lewis Smith; Jenna Neame; Dr Melanie Riwai-Couch; Tiana Alesana; Aria Henare

Te Hoiere Asset Holding Company Limited

Chairperson's annual report to the beneficiaries of Te Rūnanga o Ngāti Kuia to 31 March 2022)

1. Peak of the Cycle

Many 2022 company annual reports are commenting on the negative financial and other effects of COVID-19 over the last two years. Due to the assets Te Hoiere Asset Holding Company Limited (THAHC) holds, we have had no negative financial impact as a result of COVID-19. ACE Trading and mussel farming have performed above budget except Maara Moana reported a small loss due to the market rate for mussels being lower than budget.

THAHC has participated in the peak of two cycles, i.e. share markets hitting a peak and the residential property market also hitting a peak. We are at the end of the bull cycles in both markets. THAHC's balance sheet has benefited from both bull cycles.

The increase in residential property pricing has flowed through to significant uplift in seven school property valuations which occurred at the end of 2021 as part of the rent review process. This is especially so for the larger school sites where residential property subdivision would be a likely option if a school closed. Nayland Primary increased by over four times the original purchase price. Blenheim School increased by more than five times the original purchase price. Nelson Central School increased by over twice the original purchase price. Wakefield School, over five times the original purchase price. This has translated into a material uplift in rent payable by the Ministry of Education.

We are still negotiating rent reviews with Ministry of Education on three schools. However, the overall MoE rent will be more than double on the rent originally set in 2014.

THAHC will see further value and rent uplift when the remaining schools rent reviews occur including Whitney Street School, Witherlea School and in time Marlborough Girls College and Bohally Intermediate.

We enjoyed prior gain in net assets from managed funds. However, the Board exited our managed fund portfolios prior to COVID-19's arrival. Initially, that was very fortunate. The world panicked when COVID-19 hit and all share markets dropped significantly in April and May 2020. The directors avoided some sleepless nights at that time. However, after that initial panic and due to the continued low interest rates the share markets bounced back. We re-entered share markets via managed funds in late 2021, but our timing was late. While we picked up some initial gain, we participated in the peak of the share market cycle.

At the start of 2022 shares had started reducing in value. The Board decided to largely exit our managed fund investments leaving smaller holdings both with JMIS and Jarden.

The Board knew a time would come when the share markets would hit a peak. We saw that occur and exited.

The Board's focus going forward has been to explore bond investments and term deposits. Consequently we have recently invested in a BNZ bond with a coupon rate of 4.8%, and will continue to look at bond offerings.

We will still look to the share market, and particularly expert advice or recommendations as to any companies which are undervalued. THAHC has been fortunate to secure a 3.6% term deposit rate with SBS.

2. Marine Division

This is the third year for the eight Te Taihū iwi shareholders in Maara Moana Holding Company. Seven of the eight iwi invested in share farming (80 lines) with Sanford and Kono in Maara Moana Limited Partnership. All but one water space, Kumara TL in Tasman Bay, is leased. Planning is underway for Stage 2 leasing and both Sanford and Kono are interested in further leases.

The value of Maara Moana owned water space is \$11.2 million. Both the Holding Company and the Limited Partnership are cash positive from operations. Shareholder advances to the Holding Company are being paid off. Profitability will improve as global demand and pricing for mussels increases and COVID-19 restrictions are relaxed. The eight shareholders have agreed to retain their individual shareholdings for the long term. They unanimously voted to merge their eight separate water space companies into one entity – Maara Moana HC Limited. This is a positive step towards ongoing Te Taihū relationships and possible future co-investments.

April 2021/22 Season saw an increase in the Crayfish ACE price received during the year from Port Nicholson Partnership. This followed a five month recovery period seen in the year ended 31 March 2021. Given the negative effect COVID-19 is having on the New Zealand Fishing Industry, an increase was not expected for this season.

October 2021/22 season included a significant rise in the Paua prices due to the global recovery after the COVID-19 slump. We received a top-up payment this year relating to the October 2020/21 Season.

Our Wetfish returns are declining. This seems to be the current trend for wild caught stocks. Our Inshore package is in a joint venture with Ngāti Apa while our Deepwater package is under a joint agreement with a majority of Iwi and Sealord Ltd.

The overall outcome of the above is an increase in return from our ACE Trading and Port Nicholson for the current financial year of \$89,355.00

3. Woodbourne

The jointly appointed valuation of the Airbase and Housing Estate is underway. This has been slower to progress than we would have liked. An economist has also been jointly engaged to assist in determining the financial loss to Kurahaupō iwi arising from the removal of Woodbourne Airbase as a treaty settlement acquisition.

The Crown consider the Housing Estate should still feature as a deferred selection property. Kurahaupō iwi have restated to the Crown that the Housing Estate has stigma and PFAS risk given this land neighbours the PFAS contaminated Airbase and draws water from an aquifer adjacent to a large PFAS contaminated plume of water.

4. Commercial Properties

Generally, commercial property yields haven't as yet adjusted to reflect a changed investment environment. Commercial property in Nelson/Marlborough is still achieving pricing based on circa 5% return. THAHC has continued to submit offers on commercial properties, however with a yield expectation closer to 6%. We have been unsuccessful, but given bond returns and favourable term deposit rates, we are happy with our yield threshold.

155 The Terrace, Wellington

This asset has required a lot of recent attention. LINZ's lease term was up for renewal in September 2023. As a result of perseverance and time investment we have secured a three year renewal of LINZ's lease together with a 32% rent uplift from 1 September 2023. This asset continues to be a significant contributor to THAHC's overall income. However, there will need to be capital reinvestment into 155 The Terrace to ensure that it is an attractive leasing proposition in the event that LINZ look elsewhere at the end of their new three year term in 31 August 2026.

Part of the agreed renewal terms with LINZ includes THAHC installing new LED lighting on its four floors which will reduce LINZ's carbon footprint by reduced power consumption.

This asset has required a lot more hands on than it had over the last six years. We have had a change in building manager and a new property manager appointed at LINZ. THAHC continues to uphold Ngāti Kuia mana by working constructively and positively with the other unit owners, the new building manager and LINZ.

5. Financial Position

When John Henderson, Sharyn Smith and I embarked on our journey back in 2010, we set ourselves a goal of increasing our group assets to over \$80 million by the year 2034 based on a 5% non-compounding growth rate. It is pleasing to report the group assets as at 31 March 2022 are now \$83,598,333 – 12 years ahead of target. The asset position reflects growth in the school properties acquired and a 2021 revaluation of 155 The Terrace. At the time of revaluation LINZ had not renewed for a further three year term with a higher rent. Therefore, today's value of 155 The Terrace is higher than the value shown as at 31 March 2022.

Prior to 31 March 2023 updated valuations will be arranged following settlement of all 2021 Ministry of Education rent reviews and a refresh of 155 The Terrace, reflecting the LINZ renewal and new rental. This will increase the total assets further.

THAHC's gross income from trading increased by 6.26% on the prior year. THAHC's gross income will continue to improve this year and next as the higher school rents feature and when the increased LINZ rent starts to be paid in September 2023. Add to this reliable bond interest and term deposit interest and the income position to THAHC is strong and sound.

John Henderson and I retire as directors in August 2022. It has been a unique and humbling privilege for both John and I to be directors of THAHC. We are proud of the financial performance, and the sound position of THAHC with its spread of assets and strong income base. Great decisions have been made by the Board and the trustees over the last 12 years. THAHC is admirably supported by a cohesive and unrivalled team including Dave Johnston, Nicki Hemi and Lilli Borrmann. Consistent mahi, good humour and a positive team approach have contributed to an enviable balance sheet and platform going forward for THAHC and Ngāti Kuia.

6. The Year to 31 March 2023

We wish the new independent directors and Wayne Hemi continued success, pūtea growth and the same good fortune we have experienced.



Te Hoiere Asset Holding Company Photo Board







FINANCIALS
20²¹₂₂

Statement of Financial Performance

Te Rūnanga o Ngāti Kuia Trust - Post Settlement Group
For the year ended 31 March 2022

Account	2022	2021
Income		
Fisheries & Marine Farming	378,094	288,739
Commercial Properties	1,961,556	1,910,298
Investment Income	476,319	572,113
Other Income (Net)	799,565	620,278
Total Income	3,615,533	3,391,427
Total Income	3,615,533	3,391,427
Operational Expenses		
Trustee and Director Costs	213,610	208,683
Human Resource Costs	799,571	663,886
Office and Operations Costs	202,638	218,701
Beneficiary Engagement	87,636	84,357
Financial Expenses	68,330	52,718
Cultural Property Expenses (Net)	29,940	22,069
Depreciation and Gain/(Loss) on Disposal of Fixed Assets	(243,299)	116,870
Total Operational Expenses	1,158,426	1,367,283
Net Income Before Projects	2,457,106	2,024,144
Project Costs		
Grants and Distributions	206,921	153,700
Pou Mahi	77,121	47,957
Te Hora Marae	4,438	8,341
Total Project Costs	288,480	209,998
Net Surplus/(Deficit) After Projects	2,168,626	1,814,146
Trustees Income Before Tax	2,168,626	1,814,146
Taxation and Adjustments		
Income Tax Provision	167,895	180,541
Māori Authority Distribution Received	(175,000)	(297,500)
Total Taxation and Adjustments	(7,105)	(116,959)
Net Surplus/(Deficit) After Tax	2,175,732	1,931,105

Account	2022	2021
Movements in Value of Investment Portfolios		
Gains/(Losses) in Investment Portfolios	(490,616)	584,272
Total Movements in Value of Investment Portfolios	(490,616)	584,272
Extraordinary Income		
Loss or Gain on Sale of an Investment Asset	21,371	0
Asset Revaluation Gains/(Losses)	18,224,574	3,224,202
Total Extraordinary Income	18,245,945	3,224,202
Net Trustees Income for the Year	19,931,061	5,739,579

This page should be read in conjunction with the Notes to the Performance Report, and the Auditor's Report.

Statement of Financial Position

Te Rūnanga o Ngāti Kuia Trust - Post Settlement Group As at 31 March 2022

Account	31 Mar 2022	31 Mar 2021
Assets		
Current Assets		
Cash and Bank	6,824,821	4,938,740
Trade and Other Receivables	303,043	931,244
Income Tax Receivables	200,293	356,559
SBS Banking Ltd	13,010,258	5,096,649
Joint Ventures, Limited Partnerships and Fisheries Companies	0	54,520
Total Current Assets	20,338,414	11,377,711
Non-Current Assets		
Property, Plant and Equipment and Investment Properties	50,931,585	32,389,407
Managed Funds	2,058,130	8,302,861
Joint Ventures, Limited Partnerships and Fisheries Companies	5,121,838	4,966,182
Quota Shares	7,648,888	7,494,225
Total Non-Current Assets	65,760,440	53,152,675
Total Assets	86,098,855	64,530,386
Liabilities		
Current Liabilities		
Trade and Other Payables	2,500,522	863,114
Total Current Liabilities	2,500,522	863,114
Total Liabilities	2,500,522	863,114
Net Assets	83,598,333	63,667,272
Trust Equity		
Trust Capital	83,598,333	63,667,272
Total Trust Equity	83,598,333	63,667,272

This page should be read in conjunction with the Notes to the Performance Report, and the Auditor's Report.

Statement of Changes in Equity

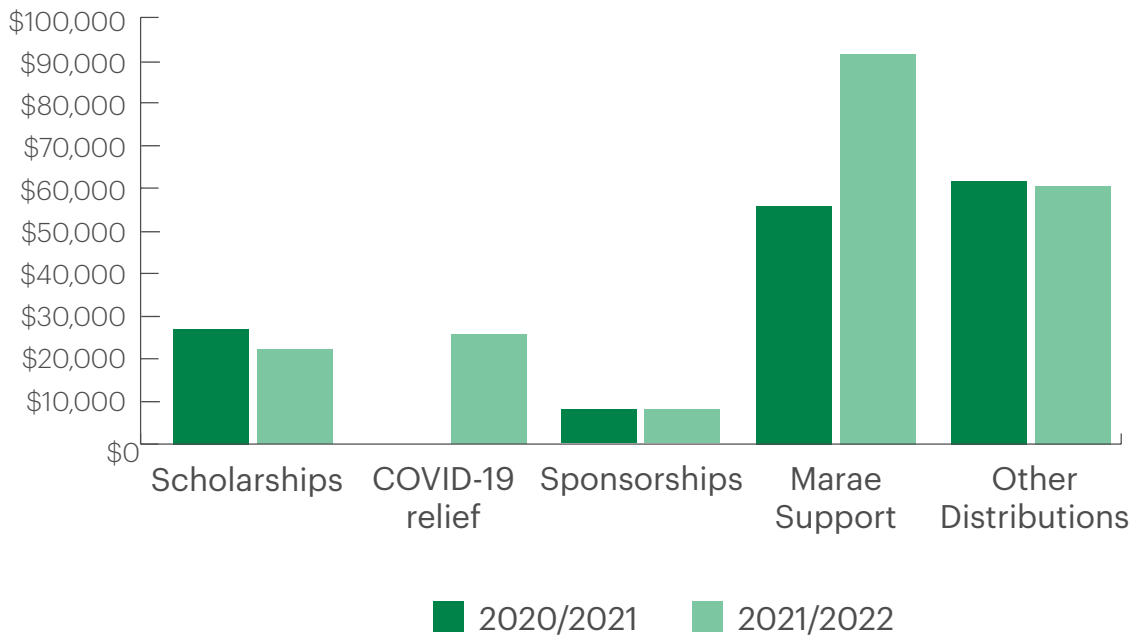
Te Rūnanga o Ngāti Kuia Trust - Post Settlement Group For the year ended 31 March 2022

Account	2022	2021
Trust Capital		
Opening Balance	63,667,272	57,927,694
Increases		
Trustees Income for the Period	19,931,061	5,739,579
Total Increases	19,931,061	5,739,579
Total Trust Capital	83,598,333	63,667,272

This page should be read in conjunction with the Notes to the Performance Report, and the Auditor's Report.

Key Outcomes

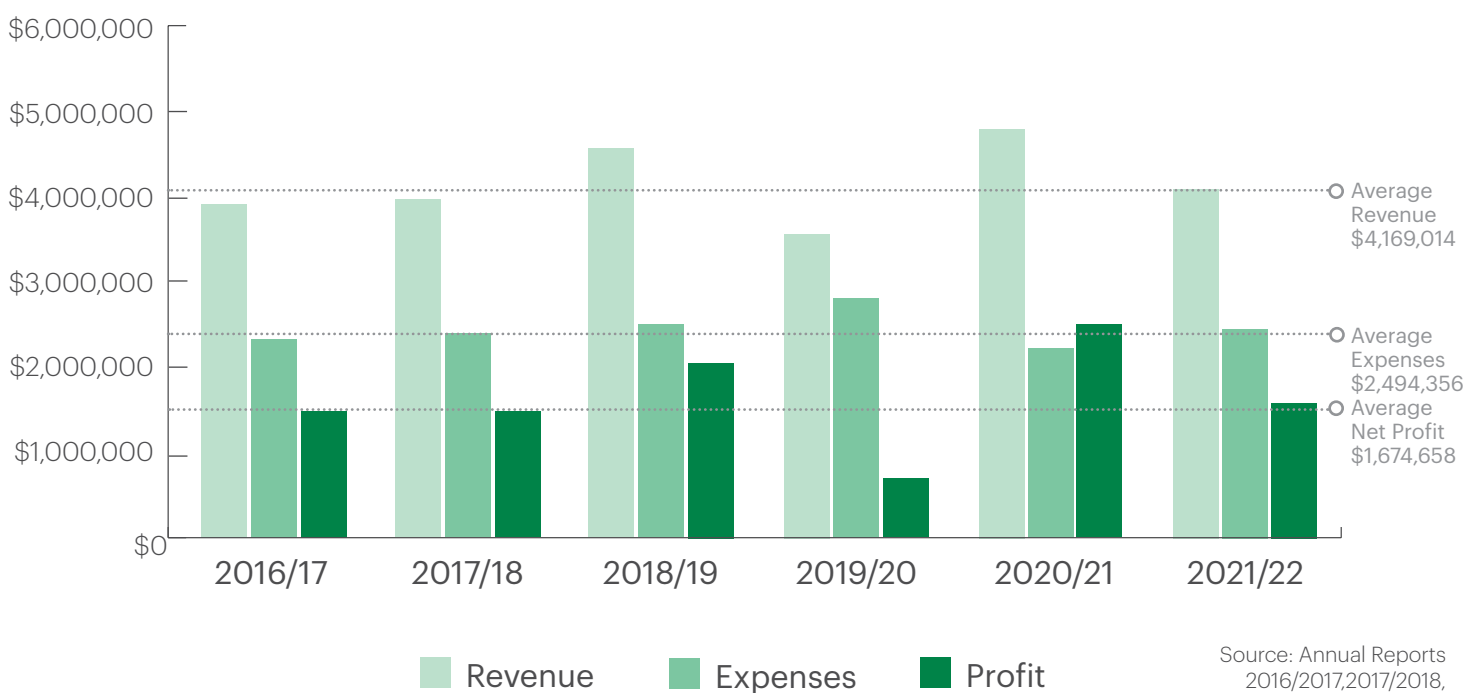
Rūnanga Distributions



Source: Annual Report
2021/2022

Performance – Group

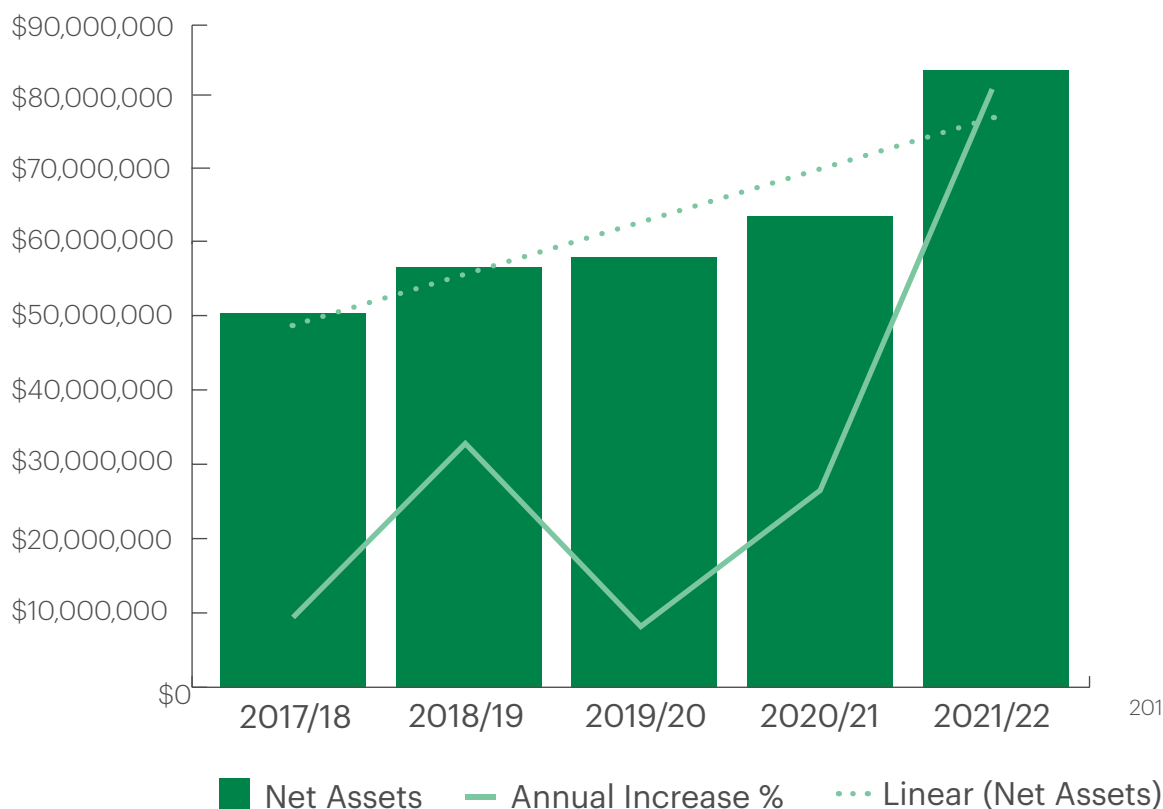
Group Revenue & Expenses Evolution



Source: Annual Reports
2016/2017, 2017/2018,
2018/2019, 2019/2020,
2020/2021, 2021/2022

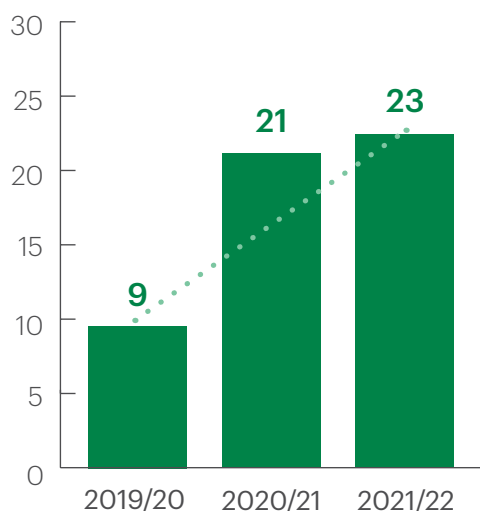
Performance – Group Assets

Group Net Assets Evolution

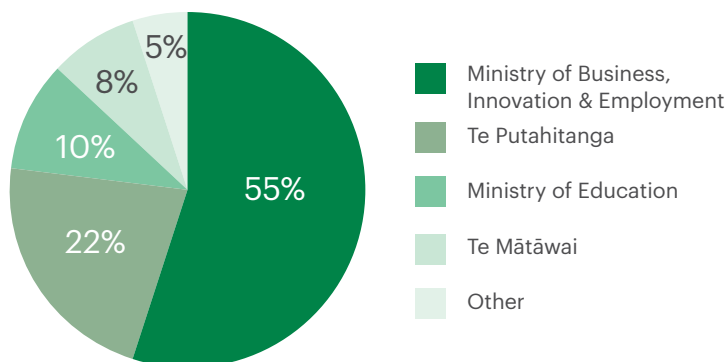


External funding streams that contributed towards iwi initiatives

Number of Funding Streams



Source of External Funds 2021-22



Source: Annual Reports 2019/2020, 2020/2021, 2021/22

Assets

TRONK Group Assets – Value as at 31 March 2022



CASH IN BANK

\$6,824,821



TERM DEPOSITS

\$13,010,258



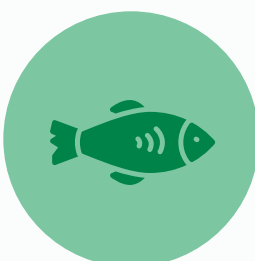
PROPERTIES

\$49,883,024



MOANA/QUOTA SHARES

\$8,329,276



INVESTMENTS IN FISHERIES COMPANIES/ MARINE FARMS

\$2,341,492



JOINT INVESTMENTS IN COMPANIES

\$2,692,458



MANAGED FUNDS

\$2,058,130



OTHERS

Income tax receivable

Accounts receivable

Other fixed assets

\$959,396

Source: Annual Report 2021/2022

Mandate / Organisation	Mandate Holder	Mandate
Whakatū Marae	Billy Wilson	Trustee
Te Taihu Fisheries Forum Ministry of Primary Industries (MPI)	Raymond Smith David Johnston (Support)	Representative
Te Ohu Toi Ahurea Arts and Heritage Advisory Komiti	Vicky Thorn Billy Wilson (Support)	Representative
Nelson Museum Iwi Komiti	Christine Hemi Ruihana Smith (Support)	Representative
Suter Art Gallery Iwi Komiti	Christine Hemi Ruihana Smith (Support)	Representative
Te Kahui Hauora o Te Taihu, Te Whatu Ora Nelson Marlborough	Vicky Thorn	Representative
Te Pūtahitanga Te Taumata	Gena Moses-Te Kani	Co-Chair
Te Pūtahitanga Iwi Rep	Waihaere Mason Huataki Whareaitu (Alternate)	Representative
Taonga Tūturu	Billy Wilson David Johnston	Representative
28th Māori Battalion Komiti	Waihaere Mason	Representative
Māori Rugby Board Te Taihu	Waihaere Mason	Representative
Oranga Tamariki Wairau Kaitiaki Advisory Panel	Lea Hemi Elaine Wilson	Representative
Customary Fisheries Kaitiaki, Ministry of Primary Industries	Raymond Smith	Kaitiaki
Aquaculture Settlement Negotiations, Te Taihu Iwi Working Group, Mara Moana	John Henderson	Negotiator
Negotiator, Woodbourne, Kurahaupō Iwi	Chris Royds David Johnston	Negotiator
MOE Properties	Chris Royds David Johnston	Negotiator
Iwi Wai Technical Working Group	Kristie Paki Paki David Johnston	Advisor
Department of Conservation (DoC) Relationship	David Johnston Ruihana Smith	Representative
National Iwi Leaders, Te Waka a Maui Iwi Leaders Te Taihu Iwi Leaders	Waihaere Mason Huataki Whareaitu David Johnston (Support)	Representative
Nelson City Council, Tasman District Council Marlborough District Council	Waihaere Mason David Johnston	Representative
Regional Intersectorial Forum (RIF)	David Johnston (Co-Chair)	Representative
Te Hoiere Project	Waihaere Mason (Chair) David Johnston (Support) Ruihana Smith (Support)	Representative
Kotahitanga mō te Taiao Alliance	David Johnston (Co-Chair) Kristie Paki Paki (Support)	Representative
Tū Pono	Waihaere Mason	Kaumatua
Brook Waimārama Sanctuary Trust	Christine Hemi Ruihana Smith (Support)	Trustee on Sanctuary Trust/Mandate Ngāti Kuia
Civil Defence Nelson/Tasman	Rebecca Mason	C.E.G Representative
Tuia 250	Raymond Smith David Johnston (Support)	Trustee on Encounter Group/Mandate Ngāti Kuia
Ministry of Education	Vanya George Wayne Hippolite David Johnston (Support)	Representative
NCC Bio Diversity	Christine Hemi Ruihana Smith (Support)	Representative

OPERATIONAL OBJECTIVES (2022—2023)

OBJECTIVE	MEASURE	WHEN	WHO
Complete a 3 Year Organisational and Succession Plan Review for the Organisation	TOR completed and Contractor selected	May 2022	External Contractor
	Review Commenced	June 2022	External Contractor
	Outcome and recommendations presented to Board	September 2022	External Contractor
Undertake annual Risk Organisational Assessment for TRONK	Risk Assessment approved by TRONK Board	March 2023	Management / Risk & Audit Komiti
Te Matatini 2025 hosting and participating	Te Mana Kuratahi 2022 or equivalent supported and resourced	March 2023	Management
Whānau and Staff have access to Ngāti Kuia history, sites and archived resources	Investigate options and costs for a data management system that can be integrated with our existing platforms; and include a Puna Mātauranga for the referencing in Education, Te Reo and Taiao	March 2023	Management

Note: A number of our Annual Plan Objectives are Subject to COVID-19 restrictions

TRONK ANNUAL PLAN 2022

TRONK Annual Plan 2022 (Ngāti Kuia tanga)

GUIDING PRINCIPLES	ANNUAL OBJECTIVE	MEASURE	WHEN	WHO
Whakatipuranga Growing our people Our People live Te Reo Ngāti Kuia, Whakapapa and Traditions	Ngāti Kuia Te Reo me ōna Tikanga Strategy implementation	Strategy Review completed	March 2023	Management Team
		Appoint a Te Reo me ōna Tikanga Strategy lead	March 2023	Management Team
		Develop and resource a tikanga advisory rūpū (similar to Education and Health)	March 2023	Management Team
		Te Pua Pod services provided and resourced subject to resourcing (Contract due to be completed in June 2022)	Weekly	Management Team
	Ngāti Kuia publications completed:	<ul style="list-style-type: none"> • Matua Hautere Story Map • Matua Hautere and Maungatapu • E Koro Paroa • EW Pakauwera (ongoing) • Cultural narratives for Nelson Central and Mapua School • Kurahaupō resources x 2 	March 2023	Management Team / Education Team
Kotahitanga Unity within Ngāti Kuia is our strength Our relationships are sustained by our Tikanga	Continue to foster relationships with local Kura, including Te Kāhui Mātauranga & SELO	Subject to resourcing, SELO contract services maintained in Wairau	Ongoing	Education Team
		Te Kāhui Mātauranga engagement continued	Ongoing	Education Team
		Participate in Marlborough Schools co-location project	Ongoing	Education Team
		Provide appropriate advice and expertise when engaging with schools	Ongoing	Education Team
	Promote the use of all Ngāti Kuia marae for hui	Wānanga, hui and events are held at our marae	Ongoing	Management Team
	Support / maintain our cultural processes	Provide two wānanga to develop practitioners and practices	Ongoing	Management Team
		Promote Te Reo and support to develop content for all hui-a-iwi / wānanga / hui ahurea	Ongoing	Management Team
Tūrangawaewae A place to be Ngāti Kuia Our Marae, Whenua and Kura are supported	Maintain whakapapa registrations	Increase registration (4,245) by 3%	March 2023	Management Team
	Taonga tuku iho strategy	Implement reviewed Strategy. Subject to Board approval and resourcing	March 2023	Management Team
	Whare Tūpuna	Develop project plan for Whare Tūpuna at Te Hora Marae	March 2023	Project Team
	Provide appropriate Ngāti Kuia tanga wānanga	Immersion Wānanga	Sites of Significance tour	
		Ohu Mātātahi a Kuia		
		Sites of Significance tour		

TRONK Annual Plan 2022 (Te Tangata)

GUIDING PRINCIPLES	ANNUAL OBJECTIVE	MEASURE	WHEN	WHO
Whakatipuranga Growing our people Our People live Te Reo Ngāti Kuia, Whakapapa and Traditions	Activate the Education Strategy	Resource and implement phase two and three of the He Toki Pakohe Education Strategy	March 2023	Management Team
	Make the most of the events and activities and enrich learning opportunities	Support and resource our Mātauranga and Education Reference and Advocacy Group	March 2023	Education Team
	Supporting leadership development	Prizegiving graduation for Ngāti Kuia Horticulture, Apiary and Te Reo Courses	March 2023	Education Team
		E pānui celebration features	March 2023	Education Team
Kotahitanga Unity within Ngāti Kuia is our strength Our relationships are sustained by our Tikanga	Develop a Ngāti Kuia Arts and Culture Strategy	Plan developed for Pakohe exhibition at Nelson Museum	December 2022	Management Team
		Photographic exhibition of the Ngāti Kuia Bee journey at the Museum during Bee week	December 2022	Management Team
		In partnership, develop community engagement plan Te Ohu Toi Ahurea (Arts and Heritage) for all Councils across Te Taihū – e.g. Tuku 22	June 2023	Management Team
	Communication	Subject to COVID-19 restrictions Roadshows held	November 2022	Management Team
		Episodes of the six-film series rolled-out over the year	March 2023	Management Team
		Brand Strategy roll-out completed New website roll-out and updates completed	March 2023	Management Team
Tūrangawaewae A place to be Ngāti Kuia Our Marae, Whenua and Kura are supported	To celebrate being Ngāti Kuia	Continue to celebrate our iconic Ngāti Kuia events at Te Hora	March 2023	Management Team
	Whānau Engagement	Support whānau day celebration at Kererū Marae	September 2022	Management Team
		Tuia I Te Hoki Nei	October 2022	Management Team
		To host a Kaumātua celebration at Te Hora Marae	December 2022	Management Team
		To host a tamariki celebration	December 2022	Management Team
		Education and Tertiary grants distributed	March 2023	Management Team
	Distribution to Iwi members	COVID-19 Grant maintained subject to on-going resourcing	March 2023	Management Team
		All grants and scholarship forms online and connected to members' database page	June 2022	Management Team

TRONK Annual Plan 2022 (Te Tangata)

GUIDING PRINCIPLES	ANNUAL OBJECTIVE	MEASURE	WHEN	WHO
Tūrangawaewae A place to be Ngāti Kuia Our Marae, Whenua and Kura are supported	Distribution to Iwi members (continued)	Subject to resourcing, develop recommendations from Education Sub-committee re scholarships	October 2022	Management Team
	Staff Professional Development	Two staff development wānanga to be completed	March 2023	General Manager
	He Maunga Pakohe Rautaki Hauora	Phase (1) of Hauora Strategy implemented across the organisation	March 2023	Management Team
	Waka Wānanga	To provide a Waka Wānanga and supporting pukapuka resource	March 2023	Management Team
	Iwi Membership Skills Database	Complete update of new database information	June 2022	Management Team

TRONK Annual Plan 2022 (Te Taiao)

GUIDING PRINCIPLES	ANNUAL OBJECTIVE	MEASURE	WHEN	WHO
Whakatipuranga Growing our people Our People live Te Reo Ngāti Kuia, Whakapapa and Traditions	Ngāti Kuia whānau have opportunities to be involved in protecting our environment	Leadership continued to the Te Hoiere Project and the Kotahitanga mō te Taiao Alliance	March 2023	Chairperson and Management Team
		Assist in monitoring of translocated native frogs at Nukuwaiata (Chetwodes Island)	September 2022	Taiao Team
	To effectively manage and advocate for our taonga species	Subject to resourcing: Develop wildlife and fauna policies	June 2022	Taiao Team
	The year one outcomes of the Te Hoiere Project are started, and iwi capacity is supported	Employ whānau as Kaitiaki Rangers to increase capacity to undertake key project outcomes	July 2022	Management Team (Funding proposed by DOC and MfE)
		Outcomes at Ruapaka wetland and Pareuku are progressed	March 2023	Taiao Team
		A cultural freshwater monitoring plan is developed	November 2022	Taiao Team
	To determine if we should now look at a Mana Whakahono a Rohe agreement	Review of existing agreements that have been completed	July 2022	Management Team
	Ngāti Kuia freshwater values and aspirations are developed and advocated	Ngāti Kuia participate and co-design the implementation plan for Te Mana O Te Wai	2024	Taiao Team (Funded by MfE / Ngāti Tama)
	Online Iwi Management plan progressed	Subject to resourcing the platform and structure of a living and interactive iwi management plan for Taiao is available	June 2022	Management Team
	Taiao Footprint	That our carbon footprint is calculated regarding how we do our business	As part of 5-year plan	Management Team
		To develop a waste minimisation policy on all our properties and events and operations	As part of 5-year plan	Management Team
Kotahitanga Unity within Ngāti Kuia is our strength Our relationships are sustained by our Tikanga				

TRONK Annual Plan 2022 (Te Pūtea)

GUIDING PRINCIPLES	ANNUAL OBJECTIVE	MEASURE	WHEN	WHO
Tūrangawaewae A place to be Ngāti Kuia Our Marae, Whenua and Kura are supported	Growing our Tribal Economy	Kānuka Facility is fully operational and making a profit	March 2023	Management Team
		Organic Certification of Titiraukawa and Whānau Whenua blocks	August 2022	Project Team
		Subject to demand commence a new Bee Course at Titiraukawa	August 2022	Management Team
		Subject to resourcing: Review potential for value added bee product development	August 2022	Management Team
		Develop a Ngāti Kuia semi-automated Native Nursery	March 2023	Project Team
		Create opportunities under the Te Hoiere Project for Ngāti Kuia members to gain employment	Ongoing	Management Team
		1BT – planting of 35,000 native seedlings under our Te Wao development	October 2022	Project Team

TRONK Annual Plan 2022 (Te Pūtea)

GUIDING PRINCIPLES	ANNUAL OBJECTIVE	MEASURE	WHEN	WHO
Whakatipuranga Growing our people Our People live Te Reo Ngāti Kuia, Whakapapa and Traditions	Growing our Tribal Economy (continued)	Successful completion of the Horticulture Course – Level 4	December 2022	Project Team
		Scientific review of Kānuka completed	January 2023	Project Team
		Enable whānau members to generate income from all stages of production and processing of added-value products	Ongoing	Management Team
		Continue support of the small Māori business network and Māketē Pō	Ongoing	Management Team
	Grow our iconic footprint	Conduct an assessment of whānau housing needs	September 2022	Management Team
Kotahitanga Unity within Ngāti Kuia is our strength Our relationships are sustained by our Tikanga	Grow our iconic footprint (continued)	Develop an overarching property 'master plan' (strategy) that addresses affordable housing, cultural properties, and commercial properties. (To also include Financial Literacy support for whānau)	September 2023	Management Team / Directors
		Re-develop Nayland Road plans in line with property strategy	March 2023	Management Team / Directors
		Develop plans for Te Hora Pa Road (Papakāinga)	March 2023	Management Team
		Final conclusion to Woodbourne negotiations	Ongoing	Directors
		Complete negotiations on current rent reviews for the school properties	Ongoing	Management Team / Directors
Tūrangawaewae A place to be Ngāti Kuia Our Marae, Whenua and Kura are supported				

Te Rūnanga o Ngāti Kuia Trust

Te Hoiere Asset Holding Company

Kaikaiāwaro Charitable Trust

TRONKT Staff Whakapapa

General Manager Tumu Whakarae	David Johnston
Operations Manager Pūkenga whakahaere arumoni	Nicki Hemi
Office Manager Pūkenga taupaepae	Lea-Jane Hemi
Finance & Accounts Manager Pūkenga pūtea me te kaute	Lilli Borrmann
Taiao Planner Pou mahere taiao	Kristie Paki Paki
Manāki Pononga Taupaepae	Ngaire Kingi
Marae Manager & Whakapapa Pūkenga tiaki marae Pūkenga whakapapa	Billy Wilson
Taiao Pou whakahaere taiao	Raymond Smith
Kaitiaki Taiao Pou Hāpai Taiao	Lewis Smith
Iwi Navigator Pou Whānau ora	Cliff Saxton
Hauora Manager Pūkenga rautaki hauora	Vicky Thorn
Education Strategy Manager Pūkenga rautaki mātauranga	Vanya George
Pua Pod Pūkenga tataka te pua	Tiana Alesana

Board of Trustees

Chairperson Tāhuhu Rūnanga	Waihaere Mason
Deputy Chair Kaitiaki	Huataki Whareaitu
Trustee Kaitiaki	Elaine Wilson
Trustee Kaitiaki	Rebecca Mason
Trustee Kaitiaki	Wayne Hemi
Trustee Kaitiaki	Kim Hippolite
Trustee Kaitiaki	Tania Alesana
Financial Risk and Audit	
Independent Chair Tāhuhu Rūnanga	Tony Healey
Trustee Kaitiaki	Rebecca Mason
Trustee Kaitiaki	Wayne Hemi
General Manager Tumu Whakarae	David Johnston
Finance and Accounts Manager Pūkenga pūtea me te kaute	Lilli Borrmann
Operations Manager Pūkenga whakahaere arumoni	Nicki Hemi

Tertiary grants 2022

Name	Course
Aiyana Malietoa	Bachelor of Physiotherapy
Aroha Lee	Dip Arts
Georgia Gapper	Bachelor of Viticulture and Winemaking
Ngai-Tahu Hakaraia	Te Aho Tātairangi: Bachelor of Teaching and Learning Kura Kaupapa Māori
Nikita Gapper	First Year Health Science
Rana Moanaroa	BTcnIn
Te Ata Tuhimata	Heke Mātauranga Māori
Thomas Williams	Bachelor of Architectural Studies
Tikardan Tahiwi-Stowers	Environmental Planning
Zella Kohu	Bachelor of Social Work
Caleb MacDonald	Bachelor of Design – Fashion
Isaac Robb	Bachelor of Engineering (Honours)
Jacob Doyle	Bachelor of Arts – Criminology and Maori Studies
Kayla May Wilson	Diploma in business administration
Mario MacDonald	Te Ara Reo Māori level 3 & 4
Ngamiro Walker	Bachelor of Bicultural Social Work Level 7
Nicole Bristowe	Bachelor of Law
Sarah Dixon	Bachelor of Business
Sasha Rees-Aloe	Heke Poutuarongo
Te Maungarongo Wilson	Bachelor of Social work
Vanessa Healey	Bachelor Social Work
Anthony Manihera	Te Reo Māori L5
Joshua Mead	Bachelor of Mechanical Engineering
Lily Sanson	Bachelor of Civil Engineering (Honours)
Lisa Totoro	Ngā Poutoko Whakarara Oranga: Bachelor of Bicultural Social Work (Level 7) Year 3
Luca Orlowski	Sport and Recreation
Manaia Kere	Mechanical engineering
Tia Chettleburg	Bachelor of Nursing
Utufiti Taunoa	Bachelor in Motion Design
Safari Hynes	Bachelor of Laws, Bachelor of Arts
Sydney Hynes	Bachelor of Physiotherapy
Tapekaoterangi Hakopa	Bachelor of Dental Surgery
Kevin Simpkins	Bachelor of Medicine and Bachelor of Surgery
Jasmine George	Masters of Indigenous Studies
Shani Oes (Graves)	Post Grad Diploma in Secondary School Teaching

**Mai i te Aka ki te Matau, Te Taihu o Te Waka-a-Māui
E horapa ana Te Kupenga a Kuia**

**Tū teitei Ngāti Kuia
He iwi Pakohe, he iwi karakia e**

Ko ngā hononga pono Values	Tikanga – to uphold Ngāti Kuitanga through the principles of Mana, Kotahitanga, Whanaungatanga, Manaakitanga Whakatipuranga – “Growing what is Ngāti Kuia” As an Iwi we are thriving in all things that make us uniquely Ngāti Kuia			
Ko ngā Pou Strategic Focus	Ngāti Kuitanga Our Identity	He Tāngata Our People	Te Taiao Our Environment	Te Pūtea Our Assets
	Kia tū te Iwi	Kia ora he tāngata	Kia whakapuāwai te taiao	Kia nui rawa atu te pūtea
	Strong, adaptable and enduring	Healthy, wealthy and educated	Thriving and abundant	Prosperous, astute and ethical
Whakatipuranga Growing our people	Our People live te reo Ngāti Kuia, whakapapa and traditions	Our people govern and manage our organisation	Our Kaitiaki have the capacity to manage and protect our taonga	Our people manage our iwi commercial assets, their own businesses and provide employment opportunities
Kotahitanga Unity with Ngāti Kuia and others is our strength	Our relationships are sustained by our tikanga	Central and local government have been influenced to provide services to our people	Our taonga have been managed and protected through partnerships	Our group assets have grown through investments including joint ventures and partnerships with iwi and others
Tūrangawaewae A place to be Ngāti Kuia	Our marae, whenua and kura are supported	Ngāti Kuia has robust sustainable organisations	Te Kupenga-a-Kuia sustains people	Our economic development benefits Te Kupenga-a-Kuia
1. Whare tupuna build		1. Hauora strategy resourced and sustainable		1. Mana Whakahono a rohe completed and implemented
2. Ngāti Kuitanga (whakapapa, kōrero tuku iho, tikanga, kawa) accessible to Iwi		2. Communication Strategy effective and embedded		2. Co-leadership of the Te Hoiere Landscape Project
3. Te Matatini 2025 hosting and participating		3. Supporting Leadership development		3. Grow our Iwi/Tribal Economy through advocacy and support for whānau land
4. Ngāti Kuia Mātauranga and Te Reo Strategy resourced and sustainable		4. Growing our iconic profile and presence		4. Increasing our Iwi net worth
		5. Iwi Management Plan completed and implemented		

**Pakohe, I hanga i ngā wā ōnamata
I whānau mai i te whāea Papatūānuku
māori te taiao me te parakore
kawea ai e te awa ki te tai ka pūrua
i whakakao, i rawekehia,
i waihangatia hei rauemi whakapehapeha
mō ngā uri o Ngāti Kuia
He iwi Pakohe.**

*Pakohe forged in ancient times born of Earth
Mother natural and pure. Transported by the river
to the meeting of the waters Gathered up,
manipulated, and shaped into a proud resource of
Ngāti Kuia te iwi Pakohe*

**Anō te pai, te āhuareka o te nohotahi o ngā tuakana
me ngā teina i runga i te whakaaro kotahi.**

It is a wonderful thing to have us all gathered with one purpose in mind.



Left to right, top to bottom: Level 4 Commercial Beekeepers course participants; Te Hoiere Hemi; Tracey Kingi and Powhiri Cooper; Huataki Whareaitu; Wayne Hemi; Carleigh and Iyla Hemi; Level 4 Commercial Beekeeper student; Toby Wilkinson and Emma Gribble



Senior Editor: Challen Wilson, The Sisters Consultancy
Te Reo Māori Editor: Matawai Winiata, The Sisters Consultancy
Photography: Melissa Banks, Melissa Banks Photography
Design: Cassidy Kiwha, MSO Design